Service Excellence Action	e Action Plan for: EVS		
Dimension	Action Step	Timeframe	
Knowledge	In addition to routine and ongoing skills training (in the field), EVS Back to Basics Training is developed and provided to staff annually. Training includes industry-related topics based on current trends and needs of the department and policy and procedure updates. EVS new hires receive this training as part of their onboarding.	Current and on-going	
	Introductions and information sharing about other A&F units occurs in EVS Town Halls (quarterly), EVS newsletters sent monthly, F&O Newsletter sent once a month and A&F Quarterly Newsletter.	Current and on-going	
Process Improvement	Develop an improved process to keep customers better informed on work progress that we plan to present to a customer focus group for feedback prior to implementation. Possible revisions include: Mapping of additional phase (work) statuses to our customer portal. Creation of a new status that clearly calls out a new shop has been added to the work order when a prior phase was moved to shop done. Pushing all technician notes for specific types of work, which will require the build out of an ABP.	Begin now, achieve by winter 2025	
	In conjunction with O&M, EVS will meet with a subset of stakeholders to discuss options for additional notifications, additional phase names, and other possible alternatives to improve processes.	Begin spring 2025, achieve by winter 2025	
	Develop an automated business process to require a note be created by our technicians or managers when a phase hits a specific status (aside from work done), with the possibility that we create a secondary ABP that pushes these notes to our customers via email as well as directly into our portal for them to view.	Begin now, achieve by summer 2025	

	Added queries to Service Center WorkDesk to catch work orders where O&M and EVS were improperly phased into the same request so that this error can be caught and corrected quickly up front. Conduct a review of past requests submitted improperly for both teams on single work orders in order to identify the types of requests that are experiencing issues to provide the most meaningful training possible to our staff. Retrain O&M and EVS staff on the proper way to involve each other as a sister department that does not put the responsibility back on the customer to create a second work order. This process will require that staff submit the secondary request through our portal or contact our Service Center to create the request.	
	Develop a floor care project work scheduling internal process. Work with stakeholders to develop a customer notification process specifically focusing on evening shift floor care project work.	Already begun, achieve by summer 2025
Attitude	EVS Core Values Workshops, EVS Management Core Values Workshops have been completed, staff sessions to occur November-December 2024, Conflict Resolution for Management Training (4 modues) completed July 2024	Already begun, achieve by fall 2024/winter 2025
Ownership & Accountability	A&F Service Excellence Initiative - all EVS new hires will be assigned this upon hire in Percipio (60 days); working with Elisa to determine an annual service related training for EVS staff that aligns with A&F Service Excellence Training.	Already begun, achieve by Spring 2025
	In conjunction with O&M, EVS will customize the emails customers receive when they submit their work order requests. Possible revisions include: Addition of approximate timeframes for work assignments and completion with verbiage explaining expectations for maintenance versus enhancement requests. Help text and/or links to our website to outline the meaning of our phase statuses and what to expect when more than one shop might be involved in a request. A link to our website with an explanation of the 4 different types of notification emails you can receive as a customer so that customers who do not wish to receive an email for every status update can choose to opt in or out based on their preference.	Already begun, achieve by spring/summer 2025

In conjunction with O&M, EVS is working to build out an automated business process (ABP)	Already begun, achieve by
in our software that will send customers a single work order survey via email to rate their	spring/summer 2025
experience and provide additional comments after a work order has been completed for a	
specified time period. The feedback received from these surveys will be reviewed and	
managed by the FM Service Center who will compile the data and share it with the	
appropriate stakeholders in a timely fashion to improve service delivery. For negative	
feedback received, a follow-up with the customer will occur. For positive feedback	
received, the information will be compiled and shared with our teams so that we can thank	
them for a job well done, highlighting accomplishments that relate to our A&F Guiding	
Principles.	