# **2023 FACULTY EXPERIENCE SURVEY**

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Angela Song, PhD UC San Diego Strategic Consulting, Assessments, Analytics

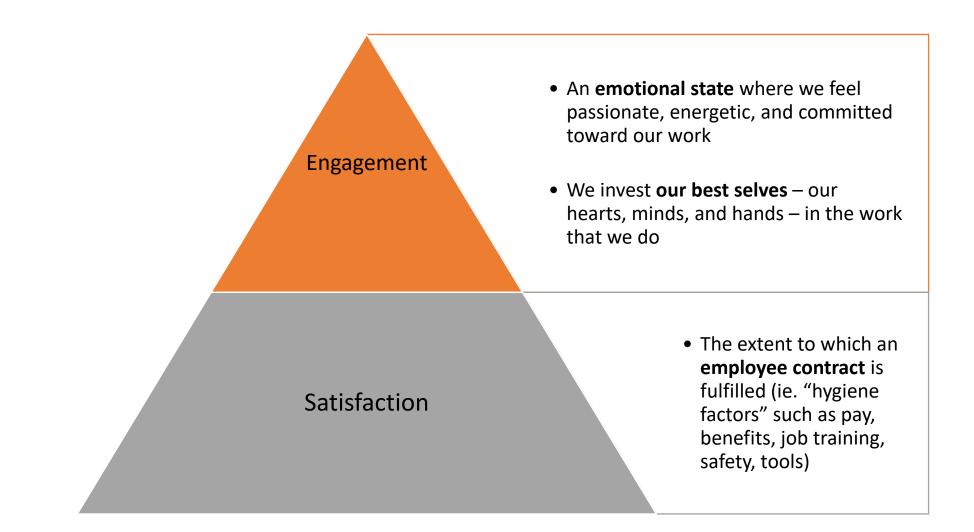
### UNIVERSITY of MARYLAND BALTIMORE

### AGENDA

- Background
- Interpreting the FACULTY EXPERIENCE SURVEY reports
- Core Values
- Comparison to Past Survey Results
- eNPPS
- Drivers of Satisfaction
- Conduct & Behavioral Results
- Next Steps



### FACULTY **SATISFACTION** CREATES THE FOUNDATION FOR WHICH **ENGAGEMENT** CAN THRIVE





## THE RESEARCH

- 85% of Employees Are Most Motivated When <u>Internal</u> <u>Communications</u> Are Effective (Trade Press Services)
- 92% of employees say showing **empathy** is an important way to advance employee retention (Businessolver)
- It can cost 33% of an employee's salary to replace him/her (HR Dive)
- 76% of employees who do not <u>feel valued</u> are looking for other job opportunities (Lifeworks)
- 46% of HR leaders say employee **<u>burnout</u>** is responsible for up to half of their annual workforce turnover (Kronos)
- 75% of the causes of employee <u>turnover</u> are <u>preventable</u> (HR Dive)
- 63% of employees who say processes for advancement are not clearly defined are looking for new jobs (Nintex)

- <u>Happiness</u> led to a 12% <u>spike in productivity</u> while unhappy workers proved 10% less productive (University of Warwick)
- 49% of employees cited coworkers as a reason to stay over salary (Ceridian)
- 67% of employees whose manager focuses on his/her <u>strengths</u> are engaged (Gallup)
- 78% of employees who say their company <u>encourages creativity</u> and innovation are committed to their employer (ReportLinker)
- <u>Work Environment</u> is the number one cultural factor that impacts happiness (Tinypulse)
- Employees who feel their <u>voice is heard</u> at work are 4.6 times more likely to perform their best work (Salesforce.com)
- 80% of employees felt more engaged when their work was consistent with the <u>core values and mission</u> of their organization (IBM)



### WHAT MAKES THE FACULTY EXPERIENCE SURVEY UNIQUE?

- It is <u>ANONYMOUS</u> (not just confidential)
- It is specifically designed and validated for <u>HIGHER EDUCATION</u>
- Multi-dimensional survey to understand <u>DRIVERS</u> of satisfaction
- Customized reporting enable <u>INSIGHT AT THE UNIT LEVEL</u>
- Includes validated <u>EQUITY</u>, <u>DIVERSITY</u>, <u>AND INCLUSION</u> items
- EMPLOYEE NET PROMOTER PROFILE SCORE (eNPPS) modeled for higher education
- <u>ACTIONABLE REPORTS</u> identifies the "why" for a more complete story of employee experiences
- It is <u>BENCHMARKABLE</u> with multiple universities and systems participating in the survey



# 2023 FACULTY EXPERIENCE SURVEY // UMB

March 7 to March 31, 2023	UMB - ALL
Responses/Invites	1210/3240
Response Rate	37%
<b>Overall Satisfaction</b> Satisfied or Extremely Satisfied	72%



# READING THE SES REPORT // UMB

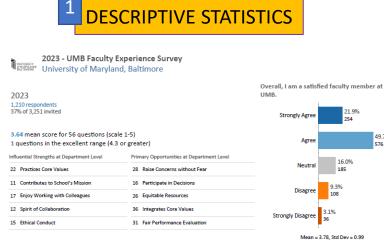
- DEEP BREATH! Take your time a lot of data on each page!
- Pay attention to any trends
- Integrate quantitative data with qualitative themes
- View the findings as opportunities to help your staff and unit
- Be objective

223 - UMB Faculty Experience Survey UMB 203 -	LIST E	BENCHMARKS	
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# FACULTY EXPERIENCE SURVEY REPORTS // UMB

49.7%



### 3 **MEAN TRENDS: YEAR-OVER-YEAR SCORES**

Arrows indicate positive or negative movement and \*statistical analysis inform you of significant trends

2023 - UMB Faculty Experience Survey University of Maryland, Baltimore

Satisfaction Mean Scores	UMB-All	UMB-All	
	ginal   3.60 to 4.29 - Good   4.30 & above - Excellen IB-All (rounded to two decimal places)	UMB-All 3/% Kesponse Kate	3,251 Invited (N) 1,210 Responded (n) 37% Response Rate
		2023	2023
	1 Satisfied Employee	3.78	3.78
	2 Valued Member	3.58	3.58
	3 Concerns Taken Into Account	3.33	3.33
	4 Transparent Decisions	3.20	3.20
Satisfaction with UMB	5 Fair Decisions	3.38	3.38
Satisfaction with OMP	6 Have a Voice	3.00	3.00
	7 Career Advancement Opportunities	3.45	3.45
	8 Research & Scholarship Valued	3.57	3.57
	9 Research & Scholarship Supported	3.47	3.47
	10 Work-Life Balance Resources	3.02	3.02
	11 School's Mission	4.11	4.11
	12 Spirit of Collaboration	3.92	3.92
	13 High Visibility Leadership Roles	3.37	3.37
	14 Physical Work Environment	3.92	3.92
	15 Ethical Conduct	4.04	4.04
Department - Values and Culture	16 Participate in Decisions	3.58	3.58
	17 Enjoy Working with Colleagues	4.34	4.34
	18 Values Research & Scholarship	3.95	3.95
	19 Supports Research & Scholarship	3.88	3.88
	20 Sufficient Freedom	3.94	3.94
	21 Supportive of Family Needs	3.50	3.50

Dimension Mean Score Trending Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellen ★ Statistically significant change from current year to prior year (p <= .01)



EMPLOYEE "NET PROMOTER SCORE" to understand your workforce profile of detractors and promoters

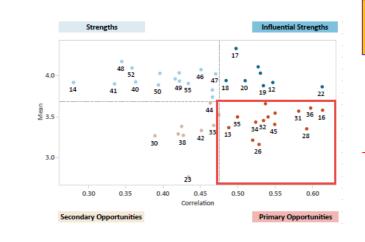
Employee Net Promoter Score (eNPS)

"Overall, I am a satisfied employee...." by "How likely is it that you would recommend working..."

				Likelihood to Recommend							Total			
56 eNPS*			0	1	2	3	4	5	6	7	8	9	10	local
(64.0% - 8.3%)		5			1			1		6	30	59	137	234
		4				7	9	23	44	126	167	97	44	517
	Satisfied Employee	3	1		6	12	19	35	35	36	17	1	1	163
Below 40 - Low 40 to 59 - Marginal		2	2	4	9	20	21	18	8	5	4	3		94
60 to 79 - Good		1	10	5	4	9	2	2				1		33
80 & above - Excellent	Total		13	9	20	48	51	79	87	173	218	161	182	1,041

### **STRENGTH & OPPORTUNITY ANALYSIS:**

These are the items where people are saying, "I am not as happy about these things and they are also very important drivers of my satisfaction"

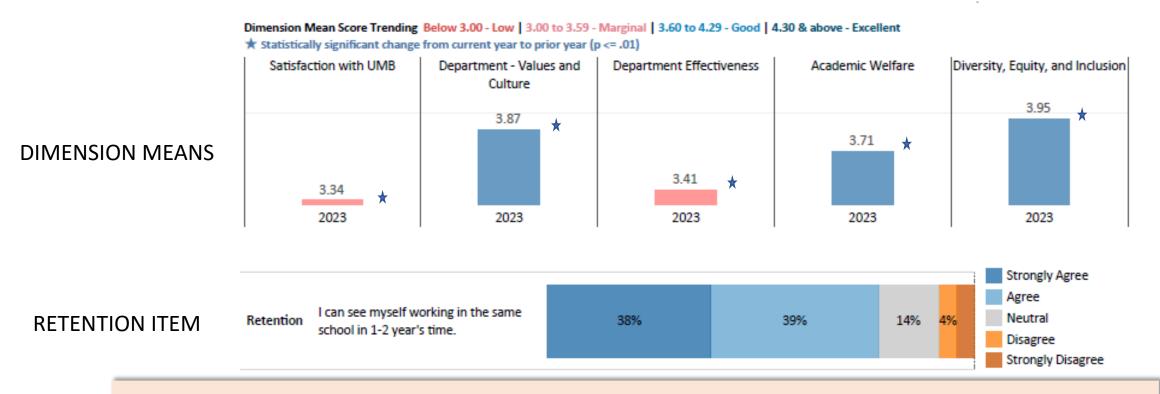


#### **CORRELATIONAL ANALYSES** to identify drivers

_	DEP	26. Equitable Resources	3.17	0.53	PO
	WEL	43. Supports Work Life Balance	3.22	0.52	PO
	DEP	28. Raise Concerns without Fear	3.36	0.59	PO
	VAL	13. High Visibility Leadership Roles	3.37	0.49	PO
	WEL	45. Find Support	3.41	0.55	PO
	DEP	34. Fair Advancement Decisions	3.44	0.52	PO
	DEP	32. Performance Review	3.46	0.53	PO
	VAL	21. Supportive of Family Needs	3.50	0.54	PO
	DEP	35. Performance Expectations	3.50	0.50	PO
	DEP	25. Supports Training	3.55	0.55	PO
	DEP	31. Fair Performance Evaluation	3.57	0.58	PO
	VAL	16. Participate in Decisions	3.58	0.61	PO
	DEP	36. Integrates Core Values	3.61	0.60	PO
	WEL	37. Development Opportunities	3.66	0.54	<u>@</u> 0

## FACULTY EXPERIENCE SURVEY // UMB - ALL

UMB - ALL



- With 95% confidence, we observe a statistically significant difference in faculty satisfaction scores between all dimensions (p<=.01).
- Three dimensions of five (School Value and Culture, Academic Welfare, and Diversity, Equity, and Inclusion) *stand out* compared to "Satisfaction with UMB" dimension, and their scores fall into the "Good" range. Department Effectiveness demonstrates low satisfaction score
- The retention question demonstrates a *high* score (more than 75% of UMB Faculty see themselves in the same school in 1-2 years)



# FACULTY EXPERIENCE SURVEY // UMB GROUPS // SATISFACTION DIMENSIONS

### UMB schools satisfaction score – all dimensions

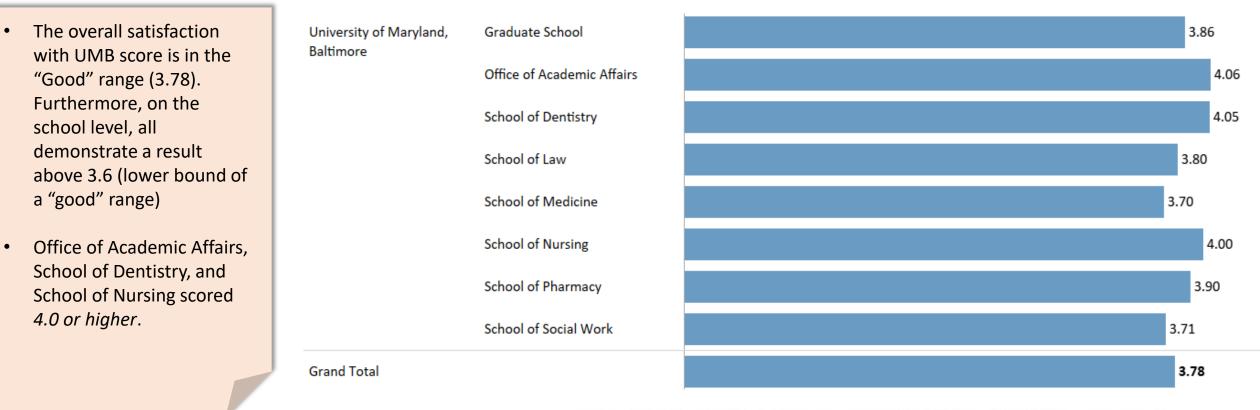
- The dimension "Diversity,
   Equity, and Inclusion" has the highest score than other dimensions (3.95 "Good")
- Also the satisfaction scores for the dimensions "School –
   Value and Culture" and "Academic Welfare" fall into the "Good" range (3.87 and 3.71 respectively)
- Two schools (Office of Academic Affairs and School of Nursing) demonstrate the highest satisfaction scores for all dimensions

		Satisfaction with UMB	<b>"School"</b> Department - values and Culture	<b>"School"</b> Department Effectiveness	Academic Welfare	Diversity, Equity, and Inclusion
University of Maryland,	Graduate School	3.54	3.90	3.36	3.89	3.91
Baltimore	Office of Academic Affairs	3.54	4.08	3.74	4.02	3.84
	School of Dentistry	3.48	3.94	3.49	3.82	4.05
	School of Law	3.37	3.90	3.60	3.59	4.01
	School of Medicine	3.27	3.85	3.36	3.66	3.93
	School of Nursing	3.56	3.92	3.63	3.84	4.01
	School of Pharmacy	3.42	3.81	3.51	3.75	4.02
	School of Social Work	3.25	3.93	3.19	3.74	3.89
Grand Total		3.34	3.87	3.41	3.71	3.95
		Below 3.00 -	Low 3.00 to 3.59 -	Marginal   3.60 to 4	.29 - Good   4.30 &	above - Excellent



### FACULTY EXPERIENCE SURVEY // UMB // OVERALL SATISFACTION ITEM

### "Overall, I am a satisfied faculty member of UMB"

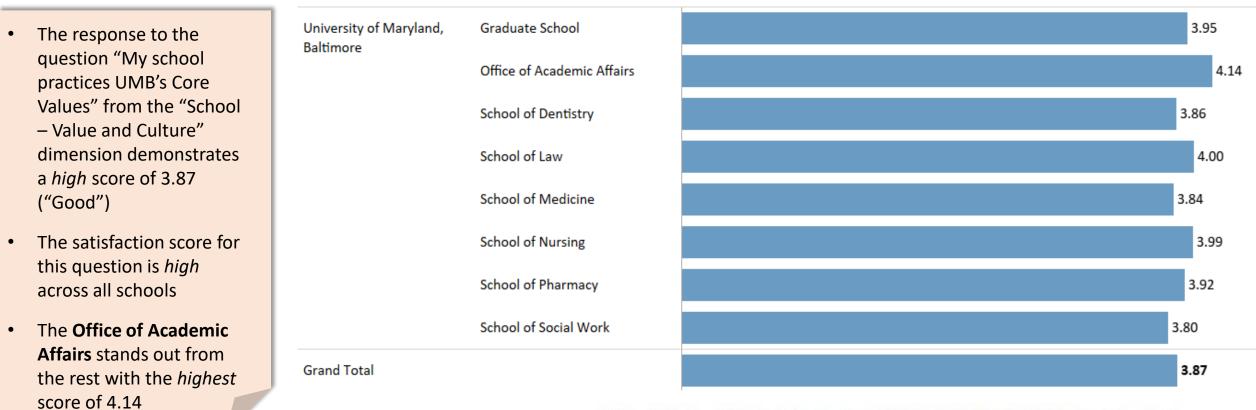


Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent



# FACULTY EXPERIENCE SURVEY // UMB // CORE VALUES ITEM

### "My school practices UMB's Core Values"



Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent



# FACULTY EXPERIENCE SURVEY // UMB // MEAN SCORES

### Satisfaction scores of three dimensions

	0 - Low   3.00 to 3.59 - Marginal   3.60 t	·	UMB-All 4,490 Invited 1,606 Respons 36% Response	nded (I
		22 Practices Core Values	3.87	
		23 Adequate Staffing	2.77	
		24 Have Resources	3.53	
		25 Supports Training	3.55	
		26 Equitable Resources	3.17	
		27 Equitable Service Work	3.29	
	and a substance	28 Raise Concerns without Fear	3.36	
	Department Effectiveness	29 Equitable Mentorship	3.39	
	The set of a sub-set of set of the set of the	30 Equitable Teaching Loads	3.27	
		31 Fair Performance Evaluation	3.57	
		32 Performance Review	3.46	
		33 Clear Advancement Decisions	3.40	
		34 Fair Advancement Decisions	3.44	
		35 Performance Expectations	3.50	
		36 Integrates Core Values	3.61	
		37 Development Opportunities	3.66	
TISFACTION		38 Total Compensation	3.28	
		39 Get Information	3.83	
IMENSIONS		40 Tools for Research & Scholarship	3.93	
		41 Tools Teaching	3.90	
	10 IV 2000 IV	42 Reasonable Workload	3.34	
	Academic Welfare	43 Supports Work Life Balance	3.22	
		44 Find Opportunities	3.67	
		45 Find Support	3.41	
		46 Mentoring Guidance	4.08	
		47 Peer Respect	4.03	
		48 Student Respect	4.18	
		49 Diverse Faculty	3.94	
		50 Inclusive of People with Disabilities	3.89	
		51 All Cultures Treated Fairly	3.97	
		52 Sexual Orientation Treated Fairly	4.10	
	Diversity, Equity, and Inclusion	53 Gender Identities Treated Fairly	4.03	
		54 Report Uncomfortable Behavior	3.74	
		55 Satisfied with Diversity Programs	3.91	
		56 Committed to EDI	4.04	

- "Diversity, Equity, and Inclusion" stands out compared to other dimensions, and its item "Sexual Orientation Treated Fairly" (with the highest score of 4.1) contributed to this high result the most
- The dimension "**Department Effectiveness**" demonstrates the *lowest* score for all dimension's items with the lowest "Adequate Staffing" (2.77, "Marginal" range)
- Satisfaction score of "Student Respect" has a positive contribution to the total satisfaction score of "Academic Welfare" dimension, but low satisfaction scores of "Total Compensation" and "Supports Work-Life Balance" (both in the "Marginal" range) lowered "Academic Welfare" satisfaction score to 3.71



# FACULTY EXPERIENCE SURVEY // UMB // DEPT-DIVERSITY & CLIMATE DIMENSION

### Items of "Diversity, Equity, and Inclusion" dimension

- The dimension "Diversity, Equity, and Inclusion" has the highest score among the dimensions (3.95 – "Good").
- Highest satisfaction with
   "Sexual orientation treated fairly" is demonstrated by all schools.
  - Office of Academic Affairs and the School of Nursing stand out from the rest of the schools on this question.
- School of Law scored higher in satisfaction with Diverse Faculty than other schools, while the
- School of Nursing scored higher with Committed EDI and Sexual Orientation Treated Fairly questions.

		All Cultures Treated Fairly	Committed to EDI	Diverse Faculty	Gender Identities Treated Fairly	People with	Report Unco mfortable Be havior		Sexual Orientation Treated Fairly
University of Maryland,	Graduate School	3.79	4.15	4.00	4.06	3.72	3.68	3.90	3.95
Baltimore	Office of Academic Affairs	3.92	3.93	3.79	4.00	3.00	4.14	3.79	4.23
	School of Dentistry	4.03	4.11	4.08	4.12	4.15	3.69	4.00	4.18
	School of Law	4.10	3.96	4.20	4.13	3.77	3.87	3.97	4.10
	School of Medicine	3.98	4.01	3.90	4.00	3.89	3.71	3.90	4.07
	School of Nursing	3.86	4.20	3.98	4.19	3.99	3.81	3.86	4.23
	School of Pharmacy	4.08	4.11	3.87	4.17	3.89	3.92	3.97	4.19
	School of Social Work	3.78	3.96	4.04	3.88	3.64	3.86	3.98	3.97
Grand Total		3.97	4.04	3.94	4.03	3.89	3.74	3.91	4.10

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent

# FACULTY EXPERIENCE SURVEY // UMB-ALL // TOP 5 & LOWEST 5

### TOP SATISFACTION SCORES

- 1. Enjoy Working with Colleagues
- 2. Student Respect
- 3. School's Mission
- 4. Sexual Orientation Treated Fairly
- 5. Mentoring Guidance

#### **Highest Mean Scores**

- across all Satisfaction Items (#2-57)
- Ranked 1-5

### LOWEST SATISFACTION SCORES

- 1. Adequate Staffing
- 2. Have a Voice
- 3. Work-Life Balance Resources
- 4. Equitable Resources
- 5. Transparent Decisions

#### **Lowest Mean Scores**

- across all Satisfaction Items (#2-57)
- Ranked 1-5



# FACULTY EXPERIENCE SURVEY & GALLUP SCORES // UMB FACULTY

• The results of "2023 FACULTY EXPERIENCE SURVEY - UMB" were compared to the results of the "Employee Satisfaction and Engagement Survey" conducted by Gallup (2019)

• UMB respondents **scored** *higher* in 8 of 19 satisfaction questions with outstanding results for the item "**Enjoy Working with Colleagues**", which falls into the "Excellent" range

• Also, "School's mission" (Value and Culture dimension) and "Peer Respect" (Academic Welfare dimension) have higher satisfaction scores than Gallup's results.

• The Faculty's confidence in receiving satisfactory support from UMB after reporting a colleague's behavior that made them uncomfortable scored higher than the results of Gallup's "Employee Satisfaction and Engagement Survey" conducted in 2019.

		Gallup 2016		
	UMB FES	Combined Faculty	Gallup 2019	UMB FES
ITEM	Dimension	& Staff	Faculty Only	2023
Satisfied Employee	SAT	3.67	3.76	3.78
Have a Voice	SAT	3.57	3.83	3.00
Transparent Decisions	SAT	3.10	3.49	3.20
Work-Life Balance Resources	SAT	3.54	3.52	3.02
Valued Member	SAT	3.15	3.18	3.58
Concerns Taken into Account	SAT	3.56	3.76	3.33
Ethical Conduct	VAL	3.98	4.21	4.04
Enjoy Working with Colleagues	VAL	2.99	3.18	4.34
Spirit of Cooperation	VAL	3.57	3.76	3.92
Physical Work Environment	VAL	3.97	4.03	3.92
School's Mission	VAL	3.88	4.06	4.11
Have Resources	DEP	3.91	3.84	3.53
Performance Review	DEP	3.38	3.51	3.46
Practices Core Value	DEP	3.86	4.06	3.87
Raise Concerns without Fear	DEP	3.56	3.76	3.36
Peer Respect	WEL	3.65	3.83	4.03
All Cultures Treated Fairly	DIV	2.99	3.11	3.97
Diverse Faculty	DIV	3.82	3.98	3.94
Report Uncomfortable Behavior	DIV	3.57	3.72	3.74

GREEN - UMB FES mean greater than that of Gallup (2019)

## FACULTY EXPERIENCE SURVEY & GALLUP SCORES // UMB

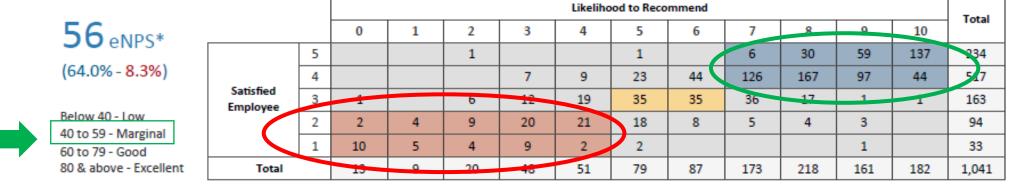


- Satisfaction scores of "Enjoy Working with Colleagues" and "All Cultures Treated Fairly" demonstrate outstanding results (4.34 "Excellent" and 3.97 "Good") compared to Gallup's results of 3.18 and 3.11 ("Marginal" range); "Valued Member" item has a higher score for UMB respondents as well
- Satisfaction with "Have a Voice" for UMB respondents is lower than for Gallup's respondents
- Also, "Work-Life Balance Resources" and "Concerns Taken into Account" require some attention due to the lower satisfaction score compared to Gallup's result

# FACULTY EXPERIENCE SURVEY // UMB // eNPS

#### Employee Net Promoter Score (eNPS)

"Overall, I am a satisfied employee .... " by "How likely is it that you would recommend working ... "



eNPS Trend

\*How eNPS works:

2023 56 Satisfied Promoters score 4-5 on the "Satisfied" item and 7-10 on the "Recommend" item. Dissatisfied Non-Promoters score 1-2 on the "Satisfied" item and 0-4 on the "Recommend" item. Subtract the percentage of Dissatisfied Non-Promoters from the percentage of Satisfied Promoters to calculate eNPS. Passives score 3 on the "Satisfied" item and 5-6 on the "Recommend" item.

### What this means:

### **86** Disengaged Detractors

low satisfaction/not likely to recommend

#### Implications:

*Turnover, low productivity, absenteeism, low satisfaction, "quiet quitting"* 

### 666 Engaged Promoters

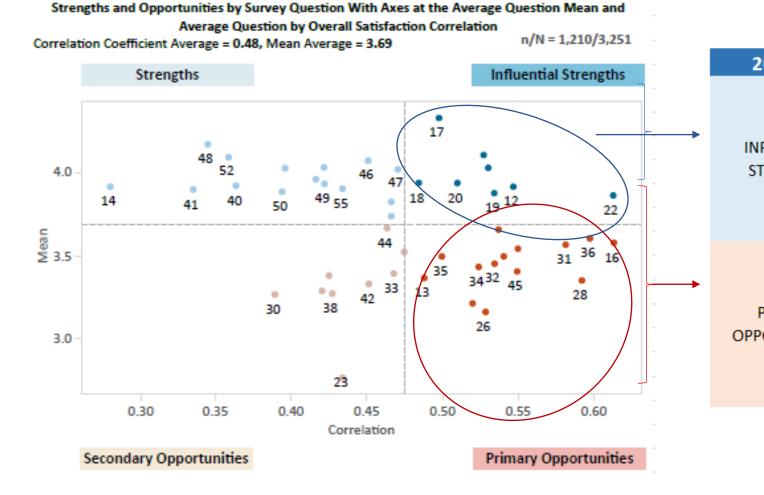
high satisfaction/likely to recommend

#### Implications:

Innovation, high productivity, work satisfaction, high engagement, your greatest advocates



### FACULTY EXPERIENCE SURVEY // DRIVERS OF SCHOOL SATISFACTION



2023 FES	UMB - ALL
	[22] DEPT: Practices Core Values
	[11] VAL: Contributes to School's Mission
FLUENTIAL TRENGTHS	[17] VAL: Enjoy Working with Colleagues
	[12] DEP: Spirit of Collaboration
	[15] VAL: Ethical Conduct
	[28] DEP: Raise Concerns without Fear
	[16] VAL: Participate in Decisions
PRIMARY PORTUNITIES	[26] DEP: Equitable Resources
	[36] DEP: Integrates Core Values
	[31] DEP: Fair Performance Evaluation

### FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // GENDER

### GENDER

2023

12

354 487 357

Diff Gender Identity	
Man	
Woman	
Not Stated	

• Woman respondents scored lower than Male respondents in all satisfaction items (including a EDI items) except Development Opportunities, Have a Voice, Support Training, School's Mission, and Practices Core Value.

• Diff Gender Identity respondents scored the *lowest* in Total Compensation, Have a Voice and Adequate Staffing. Conversely, they scored the *highest* in Student Respect, Enjoying Working with Colleagues, and School's Mission.

• Woman respondents experienced *more negative* behaviors than Different Identity and Male respondents, except for Treated differently because of gender orientation and made derogatory comments because of gender identity.

#### Satisfaction Mean Scores by Gender

Below 3.00 - Low | 3.00 to 3.59 - Marginal | 3.60 to 4.29 - Good | 4.30 & above - Excellent Mean scores are not displayed for groups that have fewer than 5 respondents

				Diff Gender Identity	Man	Woman	Not Stated
				2023	2023	2023	2023
		1	Satisfied Employee	4.08	3.91	3.83	3.55
			Valued Member	3.83	3.73	3.64	3.32
		3	Concerns Taken Into Account	3.83	3.44	3.40	3.07
		4	Transparent Decisions	3.50	3.31	3.27	2.92
	Satisfaction with	5	Fair Decisions	3.67	3.52	3.43	3.11
d	UMB	6	Have a Voice	3.09	3.07	3.12	2.73
<b>ч</b>		7	Career Advancement Opport	3.64	3.68	3.50	3.12
in		8	Research & Scholarship Value	3.91	3.74	3.58	3.33
		9	Research & Scholarship Supp	3.91	3.64	3.51	3.20
g all		10	Work-Life Balance Resources	3.88	3.22	2.95	2.85
5 011		11	School's Mission	4.33	4.16	4.18	3.93
nt		12	Spirit of Collaboration	4.17	4.10	3.94	3.65
		13	High Visibility Leadership Rol	3.50	3.57	3.46	2.94
		14	Physical Work Environment	4.09	4.03	4.02	3.60
	Department -	15		4.17	4.20	4.06	3.78
	Values and	16	Participate in Decisions	3.75	3.73	3.69	3.20
	Culture	17		4.33	4.46	4.37	4.12
		18	Values Research & Scholarship	3.92	4.10	3.96	3.71
		19	Supports Research & Scholar	3.92	4.04	3.91	3.63
		20	Sufficient Freedom	3.75	4.12	3.98	3.67
		21	Supportive of Family Needs	3.75	3.70	3.51	3.21
		22	Practices Core Values	3.83	3.98	3.99	3.51
	-	23	Adequate Staffing	3.18 4.17	2.93 3.59	2.67 3.55	2.72 3.39
		24 25	Have Resources	3.67	3.56	3.61	3.41
t in	-		Supports Training Equitable Resources	3.64	3.32	3.13	3.01
• • • •	-	26	Equitable Service Work	3.55	3.47	3.23	3.15
oice	Department	27	Raise Concerns without Fear	3.55	3.58	3.43	2.91
onee		20	Equitable Mentorship	3.80	3.57	3.31	3.25
	Effectiveness	30	Equitable Teaching Loads	3.63	3.42	3.24	3.10
	-	31	Fair Performance Evaluation	3.90	3.71	3.59	3.33
	-	32	Performance Review	3.50	3.55	3.49	3.25
	-	33	Clear Advancement Decisions	3.70	3.54	3.41	3.17
		34	Fair Advancement Decisions	3.60	3.62	3.44	3.19
	-	35	Performance Expectations	3.60	3.68	3,49	3.29
	-	36	Integrates Core Values	3.64	3.74	3.67	3.33
		37	Development Opportunities	3.83	3.65	3.77	3.47
ion.		38	Total Compensation	2.92	3.36	3.33	3.07
011.		39	Get Information	3.92	3.90	3.83	3.72
		40	Tools for Research & Scholars	4.08	4.03	3.87	3.89
		41	Tools Teaching	4.10	3.97	3.90	3.82
	Academic	42	Reasonable Workload	3.75	3.53	3.25	3.21
	Welfare	43	Supports Work Life Balance	3.67	3.33	3.25	2.95
		44	Find Opportunities	3.67	3.73	3.72	3.51
ity		45	Find Support	3.50	3.51	3.38	3.32
		46	Mentoring Guidance	4.09	4.19	4.11	3.86
for		47	Peer Respect	4.27	4.20	3.99	3.84
01		48	Student Respect	4.33	4.29	4.17	4.03
		49	Diverse Faculty	4.27	4.10	3.87	3.83
		50	Inclusive of People with Disa	3.92	4.07	3.82	3.78
		51	All Cultures Treated Fairly	4.00	4.14	3.93	3.78
	Diversity, Equity,	52		4.17	4.22	4.08	3.98
e of	and Inclusion	53	Gender Identities Treated Fai	4.00	4.18	3.98	3.93
		54	Report Uncomfortable Behav	4.00	3.94	3.76	3.43
		55	Satisfied with Diversity Progr	4.18	4.07	3.89	3.70 3.91
		56	Committed to EDI	4.17	4.13	4.03	
	Retention		Same School	3.75	4.20	4.08	3.74

#### Interpersonal Behaviors Mean Scores by Gender Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low Mean scores are not displayed for groups that have fewer than 5 respondents

During the past ye where someone:	ar, how often have you experienced the following conduct	Diff Gender Identity	Man	Woman	Not Stated
# Question Te	xt	2023	2023	2023	2023
1 Was condese	cending to you	2.18	1.86	2.29	2.30
2 Paid little att	ention to your statement or showed little interest in your opinion	2.09	2.03	2.30	2.51
3 Made deme	aning or derogatory remarks about you	1.55	1.45	1.58	1.78
4 Made jokes a	at your expense	1.18	1.29	1.39	1.52
5 Interrupted	or spoke over you	1.91	2.03	2.37	2.31
6 Kept you out	-of-the-loop on information that was important	2.00	2.30	2.48	2.71
7 Ignored you	during conversation	1.73	1.63	1.80	1.97
8 Treated you	differently because of your gender identity	1.45	1.09	1.51	1.26
9 Made derog	atory comments about your gender identity	1.09	1.08	1.16	1.16
10 Treated you	differently because of your race/ethnicity	1.27	1.24	1.32	1.43
11 Made derog	atory comments about your race/ethnicity	1.27	1.14	1.15	1.25
12 Treated you	differently because of your sexual orientation	1.10	1.10	1.09	1.11
13 Made derog	atory comments about your sexual orientation	1.10	1.08	1.05	1.09
14 Made you fe dress) to fit i	el the need to minimize aspects of your identity (e.g., language, n	1.27	1.18	1.37	1.39
15 Made you fe legitimate so	el that you have to work harder than others to be perceived as a holar	1.55	1.42	2.01	1.91
16 Made you fe	el that your prospects for advancement were threatened	1.58	1.40	1.62	1.90
17 Impeded you	ar access to key resources (e.g., funding, space, strong students)	1.42	1.40	1.46	1.77
18 Made you fe	el that your reputation was harmed	1.33	1.27	1.39	1.68

# FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // RACE/ETHNICITY

#### **RACE / ETHNICITY**

2023

Satisfaction Mean Scores by Race/Ethnicity

Asian	
Black	
Latinx	
Multiracial	
SWA/ME/NA	
White	
Not Stated	
NOT STATED	

• Asian, Black, Latino, and Multi-Ethnic respondents scored *higher* in most satisfaction items than SWA/ME/NA and White respondents.

- All ethnic groups rated "Good" in the Diversity, Equity, and Inclusion questions.
- Among all ethnic groups, **SWA/ME/NA** scored the *lowest* in all satisfaction questions except Enjoy working with colleagues, Student Respect, Inclusive of People with Disabilities, Sexual Orientation and Gender Identity Treated Fairly, Satisfaction with Diversity Programs, and Committed to Diversity.
- SWA/ME/NA respondents showed the *highest* frequency of negative behaviors (in 11 of the 20 Interpersonal Behaviors questions)
- Black, Asian, and Multiracial respondents demonstrate the *lowest* frequency of negative behaviors in all interpersonal behavioral questions compare to other racial groups.

		Asian	Black	Latinx	Multiracial	SWA/ME/NA	White	Not State
		2023	2023	2023	2023	2023	2023	2023
	1 Satisfied Employee	3.9	4.0	3.8	4.1	3.7	3.9	3.6
	2 Valued Member	3.7	3.9	3.7	3.8	3.2	3.6	3.3
	3 Concerns Taken Into Account	3.5	3.7	3.6	3.6	3.0	3.4	3.1
	4 Transparent Decisions	3.3	3.5	3.5	3.5	3.1	3.3	2.9
atisfaction with	5 Fair Decisions	3.5	3.7	3.5	3.6	3.4	3.5	3.1
JMB	6 Have a Voice	3.1	3.5	3.4	3.2	2.8	3.0	2.7
	7 Career Advancement Opportunities	3.6	3.6	3.5	3.5	3.0	3.6	3.2
	8 Research & Scholarship Valued	3.6	3.9	3.9	3.8	3.1	3.6	3.3
	9 Research & Scholarship Supported	3.6	3.9	3.7	3.6	3.0	3.5	3.2
	10 Work-Life Balance Resources	3.3	3.3	3.1	3.2	2.6	3.0	2.9
	11 School's Mission	4.1	4.4	4.3	4.3	4.0	4.2	3.9
	12 Spirit of Collaboration	4.0	4.1	4.0	3.9	3.5	4.0	3.7
	13 High Visibility Leadership Roles	3.5	3.7	3.4	3.7	2.6	3.5	3.0
	14 Physical Work Environment	4.0	4.2	4.0	4.2	3.9	4.0	3.7
Department -	15 Ethical Conduct	4.1	4.2		4.2	4.0	4.1	3.8
alues and Culture	16 Participate in Decisions 17 Enjoy Working with Colleagues	3.7 4.4	3.9 4.4	4.0 4.3	3.9 4.4	2.8	3.7 4.4	3.3 4.1
		4.4	4.4	4.3	4.4		4.4	4.1
	18 Values Research & Scholarship	4.0	4.1	4.0	4.0	3.5 3.5	3.9	3.8
	19 Supports Research & Scholarship 20 Sufficient Freedom	4.0	4.0	4.0	4.0	3.4	4.0	3.7
	20 Sufficient Freedom 21 Supportive of Family Needs	4.0	3.9	3.4	4.5	3.0	3.5	3.2
	22 Practices Core Values	4.1	4.1	4.1	4.3	3.8	3.9	3.5
	23 Adequate Staffing	3.0	2.9	2.8	2.9	2.6	27	2.8
	24 Have Resources	3.6	3.8	3.6	3.7	3.6	3.5	3.4
	25 Supports Training	3.5	4.0	3.8	3.9	2.6	3.6	3.4
	26 Equitable Resources	3.4	3.5	3.2	3.6	2.8	3.2	3.0
	27 Equitable Service Work	3.6	3.4	3.5	3.4	2.6	3.3	31
	28 Raise Concerns without Fear	3.6	3.7	3.7	3.6	3.0	3.5	2.9
Department	29 Equitable Mentorship	3.6	3.6	3.5	3.6	2.8	3.4	3.3
ffectiveness	30 Equitable Teaching Loads	3.5	3.4	3.2	3.4	2.9	3.3	3.1
	31 Fair Performance Evaluation	3.8	3.8	3.7	3.8	2.8	3.6	3.3
	32 Performance Review	3.6	3.7	3.8	3.7	3.2	3.4	3.3
	33 Clear Advancement Decisions	3.6	3.8	3.3	3.4	2.9	3.4	3.1
	34 Fair Advancement Decisions	3.6	3.7	3.4	3.6	2.8	3.5	3.2
	35 Performance Expectations	3.7	3.7	3.5	3.7	2.9	3.5	3.3
	36 Integrates Core Values	3.8	3.9	3.7	4.0	3.3	3.6	3.4
	37 Development Opportunities	3.7	4.1	3.8	3.8	3.5	3.7	3.5
	38 Total Compensation	3.3	3.1	3.2	3.1	3.0	3.4	3.1
	39 Get Information	3.8	4.0	3.8	3.7	3.6	3.9	3.7
	40 Tools for Research & Scholarship	3.9	4.0	4.2	3.7	3.6	4.0	3.9
	41 Tools Teaching	3.8	4.1	3.9	3.8	3.7	4.0	3.8
cademic Welfare	42 Reasonable Workload	3.6	3.5	3.5	3.4	3.0	3.3	3.2
cademic weitare	43 Supports Work Life Balance	3.5	3.6	3.1	3.7	2.9	3.2	2.9
	44 Find Opportunities	3.7	3.9	3.7	3.5	3.4	3.7	3.5
	45 Find Support	3.5	3.7	3.5	3.5	3.1	3.4	3.3
	46 Mentoring Guidance	4.2	4.2	4.2	4.2	3.9	4.1	3.8
	47 Peer Respect	4.2	4.0	4.1	4.0	3.9	4.1	3.9
	48 Student Respect	4.2	4.0	4.2	4.1	4.1	4.3	4.0
	49 Diverse Faculty	4.1	3.8	4.1	4.1	3.8	4.0	3.9
	50 Inclusive of People with Disabilities	4.1	3.9	3.9	4.1	4.0	3.9	3.8
	51 All Cultures Treated Fairly	4.1	3.8	4.2	4.1	3.8	4.0	3.8
iversity, Equity,	52 Sexual Orientation Treated Fairly	4.2	4.0	4.3	4.3	4.3	4.1	4.0
nd Inclusion	53 Gender Identities Treated Fairly	4.2	4.0	4.0	4.1	4.0	4.0	3.9
	54 Report Uncomfortable Behavior	4.0	3.8	4.1	3.9	3.8	3.8	3.5
	55 Satisfied with Diversity Programs	4.1	3.7	4.0	4.1	4.0	4.0	3.7
	56 Committed to EDI	4.2	4.0	4.1	4.1	4.2	4.1	3.9
letention	57 Same School	4.2	4.2	3.8	4.3	3.8	4.1	3.8

#### Interpersonal Behaviors Mean Scores by Race/Ethnicity Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low Mean scores are not displayed for groups that have fewer than 5 respondents

Mean scores are not displayed for groups that have fewer	r than 5 respond	ents					
During the past year, how often	Asian	Black	Latinx	Multiracial	SWA/ME/NA	White	Not Stated
have you experienced the following conduct where someone:	2023	2023	2023	2023	2023	2023	2023
1 Was condescending to you	1.85	2.01	2.26	2.05	2.09	2.16	2.34
Paid little attention to your statement or showed little interest in your opinion	2.00	2.01	2.17	1.97	2.36	2.27	2.51
3 Made demeaning or derogatory remarks about you	1.43	1.36	1.58	1.53	1.45	1.54	1.84
4 Made jokes at your expense	1.28	1.34	1.23	1.18	1.27	1.35	1.58
5 Interrupted or spoke over you	1.91	2.04	2.25	2.15	1.92	2.31	2.38
Kept you out-of-the-loop on information that was important	2.13	2.17	2.57	2.05	2.58	2.50	2.74
7 Ignored you during conversation	1.68	1.64	1.79	1.51	1.75	1.75	1.98
Treated you differently because of your gender identity	1.18	1.24	1.35	1.36	2.00	1.33	1.37
9 Made derogatory comments about your gender 9 identity	1.12	1.16	1.05	1.15	1.36	1.10	1.21
10 Treated you differently because of your race/ethnicity	1.39	1.75	1.54	1.49	2.00	1.13	1.46
11 Made derogatory comments about your race/ethnicity	1.22	1.26	1.14	1.21	1.17	1.09	1.30
Treated you differently because of your sexual orientation	1.10	1.13	1.00	1.00	1.00	1.09	1.11
Made derogatory comments about your sexual orientation	1.10	1.10	1.00	1.00	1.00	1.05	1.10
Made you feel the need to minimize aspects of your identity (e.g., language, dress) to fit in	1.26	1.36	1.32	1.65	1.83	1.23	1.44
15 Made you feel that you have to work harder than others to be perceived as a legitimate scholar	1.69	1.97	2.00	1.76	2.55	1.70	1.95
16 Made you feel that your prospects for advancement were threatened	1.41	1.59	1.67	1.51	2.27	1.55	1.83
17 Impeded your access to key resources (e.g., funding, space, strong students)	1.36	1.25	1.65	1.46	1.67	1.45	1.78
18 Made you feel that your reputation was harmed	1.26	1.25	1.36	1.38	1.33	1.37	1.67
19 Isolated or excluded you from important opportunities	1.41	1.52	1.68	1.37	2.50	1.57	1.98
20 Questioned your professional competence or authority	1.38	1.60	1.83	1.62	2.08	1.53	2,1

# FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // ORIENTATION

### SEXUAL

UNILINIATION	2023
Heterosexual	799
LGBQ+	59
Not stated	352

2022

• LGBQ+ respondents generally scored *lower* in satisfaction in all satisfaction questions *except* School's Mission and Have Resources. They scored the lowest in Transparent Decisions, Have a Voice, Work-Live Balance Resources, and Adequate Staffing.

 LGBQ+ respondents
 experienced more negative behaviors than heterosexual respondents in all of the 20
 Interpersonal Behaviors
 questions, with Keep Out-ofthe-loop, Interrupted or
 Speak Over You, Paid Little
 Attention, Make you feel that you have to work harder than others to be perceived as a legitimate scholar, and Was
 Condescending to You showing the highest frequencies.

#### Satisfaction Mean Scores by Sexual Orientation Below 3.00 - Low 1 3.00 to 3.59 - Marginal 1 3.60 to 4.29 - Good 1 4.30 & above - Excellent

Mean scores are not displayed for groups that have fewer than 5 respondents

9			Heterosexual	LGBQ+	Not stated
			2023	2023	2023
9		1 Satisfied Employee	3.88	3.60	3,56
		2 Valued Member	3.69	3.41	3.33
2		3 Concerns Taken Into Account	3.43	3.20	3.08
		4 Transparent Decisions	3.31	2.84	2.95
_		5 Fair Decisions	3.49	3.20	3.10
	Satisfaction with UMB	6 Have a Voice	3.10	2.96	2.75
		7 Career Advancement Opportuniti.	3.58	3.33	3.13
.		8 Research & Scholarship Valued	3.66	3.38	3.38
ו ו		9 Research & Scholarship Supported		3.22	3.27
tion		10 Work-Life Balance Resources	3.09	2.88	2.85
ction		11 School's Mission	4.18	4.19	3.91
c		12 Spirit of Collaboration	4.01	3.84	3.68
S		13 High Visibility Leadership Roles	3.49	3.38	3.01
rcoc		14 Physical Work Environment	4.04	3.82	3.60
rces.	Department - Values and	15 Ethical Conduct	4.12	4.09	3.78
n		16 Participate in Decisions	3.71	3.52	3.24
n	Culture	17 Enjoy Working with Colleagues	4.42	4.18	4.12
ave		18 Values Research & Scholarship	4.02	3.77	3.75
ave		19 Supports Research & Scholarship	3.96	3.75	3.68
ce		20 Sufficient Freedom	4.05	3.81	3.67
LE		21 Supportive of Family Needs	3.58	3.48	3.26
e		22 Practices Core Values	3.99	3.75	3.53
C		23 Adequate Staffing	2.79	2.66	2.71
		24 Have Resources	3.57	3.58	3.40
		25 Supports Training	3.56	3.54	3.50
		26 Equitable Resources	3.24	3.00	2.98
		27 Equitable Service Work	3.35	3.12	3.15
		28 Raise Concerns without Fear	3.51	3.21	2.91
tive	Department Effectiveness	29 Equitable Mentorship	3.45	3.24	3.23
		30 Equitable Teaching Loads	3.34	3.20	3.08
xual		31 Fair Performance Evaluation	3.65	3.48	3.34
, au		32 Performance Review	3.51	3.44	3.29
20		33 Clear Advancement Decisions 34 Fair Advancement Decisions	3.49	3.06	3.18 3.22
			3.53	3.17 3.31	3.32
		35 Performance Expectations 36 Integrates Core Values	3.57 3.71	3.45	3.32
		37 Development Opportunities	3.72	3.63	3.50
t-of-		38 Total Compensation	3.35	3.05	3.11
• • •		39 Get Information	3.87	3.76	3.73
		40 Tools for Research & Scholarship	3.94	3.91	3.90
		41 Tools Teaching	3.93	3.89	3.82
:le 🛛	A 1 3 34 16	42 Reasonable Workload	3.37	3.25	3.23
	Academic Welfare	43 Supports Work Life Balance	3.29	3.15	2.98
l that 🛛		44 Find Opportunities	3.73	3.55	3.51
		45 Find Support	3.46	3.07	3.34
than		46 Mentoring Guidance	4.15	3.97	3.88
		47 Peer Respect	4.10	3.82	3.85
sa		48 Student Respect	4.23	4.06	4.02
1		49 Diverse Faculty	3.98	3.79	3.84
Vas 🛛		50 Inclusive of People with Disabiliti	3.96	3.46	3.76
		51 All Cultures Treated Fairly	4.05	3.60	3.77
	Diversity, Equity, and	52 Sexual Orientation Treated Fairly	4.18	3.56	3.97
	Inclusion	53 Gender Identities Treated Fairly	4.11	3.46	3.92
		54 Report Uncomfortable Behavior	3.87	3.49	3.36
		55 Satisfied with Diversity Programs	3.99	3.65	3.71
		56 Committed to EDI	4.12	3.46	3.90
	Retention	57 Same School	4.14	3.82	3.76

#### Interpersonal Behaviors Mean Scores by Sexual Orientation Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low Mean scores are not displayed for groups that have fewer than 5 respondents

IVIC GI	r scores are not displayed for groups that have rewer than 5 respondents			
	uring the past year, how often have you experienced the following conduct nere someone:	Heterosexual 2023	LGBQ+ 2023	Not stated 2023
1	Was condescending to you	2.10	2.42	2.26
2	Paid little attention to your statement or showed little interest in your opinion	2.18	2.47	2.45
3	Made demeaning or derogatory remarks about you	1.50	1.86	1.79
4	Made jokes at your expense	1.33	1.50	1.52
5	Interrupted or spoke over you	2.19	2.75	2.30
6	Kept you out-of-the-loop on information that was important	2.38	2.77	2.68
7	Ignored you during conversation	1.72	1.96	1.92
8	Treated you differently because of your gender identity	1.30	1.67	1.30
9	Made derogatory comments about your gender identity	1.11	1.28	1.19
10	Treated you differently because of your race/ethnicity	1.28	1.38	1.44
11	Made derogatory comments about your race/ethnicity	1.15	1.15	1.26
12	Treated you differently because of your sexual orientation	1.04	1.65	1.13
13	Made derogatory comments about your sexual orientation	1.03	1.35	1.12
14	Made you feel the need to minimize aspects of your identity (e.g., language, dress) to fit in	1.25	1.69	1.44
15	Made you feel that you have to work harder than others to be perceived as a legitimate scholar	1.72	2.40	1.88
16	Made you feel that your prospects for advancement were threatened	1.48	2.33	1.87
17	Impeded your access to key resources (e.g., funding, space, strong students)	1.41	2.02	1.71
18	Made you feel that your reputation was harmed	1.33	1.58	1.66
19	Isolated or excluded you from important opportunities	1.53	1.93	1.95
20	Questioned your professional competence or authority	1.51	2.06	1.67

# FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // DISABILITIES

#### DISABILITIES

	2023
Has Disability	74
Does Not Have Disability	1,136

 Individuals with disabilities scored lower in almost all satisfaction questions except in the EDI area. They scored the lowest in Adequate Staffing, Work-life Balance Resources, Equitable Resources, Equitable Teaching Loads, and Equitable Mentorship.

 Individuals with disabilities experienced more negative behaviors than those without disabilities in three areas: Keep outof-the-loop on information, Interrupted or spoke over you, and Pay little attention to your statement.

		Has Disability	Does Not Have
		2023	2023
	1 Satisfied Employee	3.47	3.90
	2 Valued Member	3.16	3.73
	3 Concerns Taken Into Account	3.06	3.46
	4 Transparent Decisions	2.92	3.34
Satisfaction with UMB	5 Fair Decisions	2.98	3.53
Satisfaction with Olvib	6 Have a Voice	2.84	3.12
	7 Career Advancement Opportunit	3.31	3.60
	8 Research & Scholarship Valued	3.27	3.69
	9 Research & Scholarship Support		3.60
	10 Work-Life Balance Resources	2.68	3.12
	11 School's Mission	3.76	4.21
	12 Spirit of Collaboration	3.59	4.04
	13 High Visibility Leadership Roles	3.22	3.51
	14 Physical Work Environment	3.90	4.05
Department - Values and	15 Ethical Conduct	3.71	4.15
Culture	16 Participate in Decisions	3.20	3.74
	17 Enjoy Working with Colleagues	4.22	4.44
	18 Values Research & Scholarship	3.59	4.06
	19 Supports Research & Scholarship		3.99
	20 Sufficient Freedom	3.75	4.07
	21 Supportive of Family Needs		
	22 Practices Core Values	3.71	4.01
	23 Adequate Staffing 24 Have Resources	3.16	3.60
Department Effectiveness	25 Supports Training	3.08	3.60
	26 Equitable Resources	2.81	3.00
	27 Equitable Service Work	3.15	3.36
	28 Raise Concerns without Fear	3.06	3.54
	29 Equitable Mentorship	2.91	3.48
	30 Equitable Teaching Loads	2.86	3.37
	31 Fair Performance Evaluation	3.28	3.68
	32 Performance Review	3.02	3.54
	33 Clear Advancement Decisions	3.41	3.50
	34 Fair Advancement Decisions	3.20	3.55
	35 Performance Expectations	3.31	3.59
	36 Integrates Core Values	3.41	3.73
	37 Development Opportunities	3.36	3.74
	38 Total Compensation	3.08	3.36
	39 Get Information	3.67	3.88
	40 Tools for Research & Scholarship		3.94
	41 Tools Teaching	3.79	3.94
Academic Welfare	42 Reasonable Workload	3.12	3.39
	43 Supports Work Life Balance	3.15	3.30
	44 Find Opportunities	3.40	3.75
	45 Find Support	3.10	3.48
	46 Mentoring Guidance	3.96	4.16
	47 Peer Respect	3.64	4.13
	48 Student Respect 49 Diverse Faculty	3.96 3.62	4.25
	50 Inclusive of People with Disabilit		4.00
	50 Inclusive of People with Disabilit 51 All Cultures Treated Fairly	3.75	4.00
Diversity, Equity, and	51 All Cultures Treated Fairly 52 Sexual Orientation Treated Fairly		4.08
Inclusion	53 Gender Identities Treated Fairly	3.94	4.14
merasion	54 Report Uncomfortable Behavior	3.48	3.90
	55 Satisfied with Diversity Programs		4.01
		3.04	4.01

#### Interpersonal Behaviors Mean Scores by Disability Below 2 - Excellent | 2.0 to 2.3 - Good | 2.4 to 2.6 - Marginal | 2.70 & above - Low Mean scores are not displayed for groups that have fewer than 5 respondents

During the past year, how often have you experienced the following conduct where someone:		
sumeune.	Has Disability 2023	Does Not Have Disability 2023
1 Was condescending to you	2.32	2.14
2 Paid little attention to your statement or showed little interest in your opinion	2.59	2.23
3 Made demeaning or derogatory remarks about you	1.88	1.55
4 Made jokes at your expense	1.70	1.36
5 Interrupted or spoke over you	2.42	2.23
6 Kept you out-of-the-loop on information that was important	2.60	2.45
7 Ignored you during conversation	2.00	1.76
8 Treated you differently because of your gender identity	1.48	1.31
9 Made derogatory comments about your gender identity	1.24	1.13
10 Treated you differently because of your race/ethnicity	1.56	1.30
11 Made derogatory comments about your race/ethnicity	1.30	1.16
12 Treated you differently because of your sexual orientation	1.20	1.09
13 Made derogatory comments about your sexual orientation	1.15	1.06
Made you feel the need to minimize aspects of your identity (e.g., language, dress) t fit in	1.79	1.28
Made you feel that you have to work harder than others to be perceived as a legitimate scholar	2.16	1.76
16 Made you feel that your prospects for advancement were threatened	2.07	1.57
17 Impeded your access to key resources (e.g., funding, space, strong students)	1.91	1.47
18 Made you feel that your reputation was harmed	1.73	1.39
19 Isolated or excluded you from important opportunities	1.94	1.61
20 Questioned your professional competence or authority	1.84	1.55

# FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // RACE/ETHNICITY X GENDER

	Asian	Black	Latinx	Multira	SWA/	White	Not Sta
Diff Gender Identity	5	1★				5	1
Man	69	19	9	13	2★	213	29
Woman	56	53	15	25	9	291	38
Not Stated	14	3 ★		2	1	37	300

★ These demographic groups were not included in a comparative analysis due to insufficient data

- SWA/ME/NA Women scored the *low* in all dimensions *except* the EDI dimension
- Satisfaction with UMB and Department effectiveness dimensions have a *low* score primarily for White, Not Stated ethnicity groups, and SWA/ME/NA Women
- Asian different gender identity, Black, and Multiracial Man respondents generally scored *higher* in satisfaction in all satisfaction questions than other demographic groups *except* Adequate Staffing and Work-Life Balance parameters

				As	ian			Bla	ck		Lat	tinx	M	ultirad	tial	SW/	A/ME	/NA		Wh	ite			Not S	tate	đ
			Diff	Man	Wo	Not	Diff	Man	Wo	Not	Man	Wo.	Man	Wo	Not	Man	Wo	Not	iff	Man	Wo	Not .	. Diff	Man	Wo	Not
			2023	2023	2023	2023	20	2023	2023	2023	2023	2023	3 2023	2023	20	2023	2023	2023	023	2023	2023	202	3 20	2023	2023	2023
	1	Satisfied Em.,			3.8	4.2					3.8		4.3				3.6		4.0	3.9		3.6		3.7		3.5
UMB		Valued Mem.			3.8	4.1		4.4	3.8		3.7		4.2				3.0				3.6	3.3		3.6	3.6	3.3
2	3	Concerns Ta			3.4	3.8		3.6	3.6		3.6		3.9	3.5			3.0		3.4 2.8		3.4	3.0		3.5	3.3	3.0
with	5	Transparent . Fair Decisions			3.4	3.7		3.6 3.7	3.4		3.6	3.5		3.4			3.3	_	2.8	3.3	3.3	3.0		3.6	3.1	3.0
	6	Have a Voice		310	3.2	3.4		3.4	3.6		3.4	3.3	3.4	3.1			2.8	_	2.6	3.0	3.1	2.9		3.0	2.9	2.7
Satisfaction	7	Career Adva.		3.5	3.6	4.0		3.7	3.6		3.6	3.4		3.4			3.0		2.8	3.8	3.5	3.1		3.8	3.5	3.1
tit.	8	Research &	4.0		3.5	3.9		3.8	3.9		4.0	3.8		3.8			2.8		4.0		3.6	3.4		3.8	3.4	3.3
8	9	Research &	4.4		3.4	4.0		3.7	4.0		3.9	3.5		3.5			2.8		3.5	3.6	3.5	3.1		3.6	3.4	3.2
	10	Work-Life B.		3.4	3.0	3.4		3.3	3.3		3.4	2.8		3.1			2.6		3.3	3.2	2.9	2.8		3.2	2.8	2.8
-	11	School's Mis.			4.2	4.2			4.3		4.2	4.4	4.4				3.9		4.2	4.2	4.2	4.2		4.2	4.0	3.9
Le .	12	Spirit of Coll High Visibilit	4.4	4.0	4.0	4.1 3.6		4.3	4.0		4.3	3.2		3.7			3.6		4.0 3.0	3.6	4.0	3.6	-	4.0	3.7	3.6
Sen .	14	Physical Wo.	4.4		4.2	3.7		4.4	4.1			4.0					3.9		3.5		4.0	3.7		4.0	4.0	3.6
12 2	15	Ethical Cond.			4.0	4.2		4.4	4.1		4.1	4.2		4.1			3.9		4.2		4.1	3.9		4.2	3.9	3.7
Department - Values and Culture	16	Participate i	4.2	3.6	3.8	3.6		3.8	3.9		4.0		4.2	3.8			2.7		3.4	3.7		3.1		3.7	3.5	3.2
ě ď	17	Enjoy Worki				4.4		4.6	4.3		4.4			4.3			4.2		4.4	_	4.4	4.2		4.5	_	
÷.	18	Values Rese			4.0	4.1		4.2	4.1		4.1	3.9		3.8			3.3		3.8	4.1	4.0	3.7		4.1	4.0	3.7
- <del>1</del>	19 20	Supports Re Sufficient Fr	4.2	4.0 4.0	4.0	4.1		3.9 4.2	4.0		4.1	3.9		3.8			3.6		3.6 3.0	4.0	3.9	3.5		4.1	4.0	3.6
-	20	Supportive o.			3.4	3.6		4.0	3.8		3.6	3.3		3.8			2.8	_	3.4		3.5	3.2		3.7	3.3	3.2
	22	Practices Co			4.1	4.1		4.2	4.1		4.1		4.2	4.3			3.6		3.4		4.0	3.5		3.8	3.8	3.5
	23	Adequate St.			2.8	2.9		2.7	2.9		3.1	2.6		2.6			2.4		2.3	2.8	2.6	2.8		3.2	2.8	2.7
	24	Have Resour.	4.4	3.6	3.4	4.1		3.6	3.9		3.6	3.5	3.9	3.5			3.7		4.0	3.6	3.5	3.3		3.5	3.4	3.4
5	25	Supports Tra.			3.5	3.9		3.8	4.0		3.9	_	4.1	3.8			2.4		3.2		3.6	3.2		3.7	3.5	3.4
Effe ctiven ess	26	Equitable Re.			3.2	3.6		3.7	3.4		3.6	2.9		3.4			2.7		2.8	3.2	3.1	3.1		3.3	3.0	2.9
8	27	Equitable Se.			3.5	3.6		3.3	3.3		3.8	3.3	3.6	3.4			2.6	_	2.8	3.4	3.2	3.4		3.7	3.0	3.1
1111	29	Raise Conce Equitable M			3.6	3.4 3.6		3.8	3.7		3.6	3.8		3.6			2.9	_	4.0	3.6	3.4	3.3		3.5	3.1	3.2
Department	30	Equitable Te.	_	3.4	3.4	3.6		3.3	3.4		3.4	3.1		3.4			3.1	_	4.0	3.4	3.2	3.3		3.9	3.1	3.0
Ę.	31	Fair Perform.			3.8	4.2		3.8	3.8		4.0		3.9	3.7			2.9		3.8	3.7	3.6	3.4		3.8	3.3	3.3
ba	32	Performanc.	3.8	3.6	3.6	3.9		3.9	3.6		3.9	3.7		3.7			2.7		3.0	3.5	3.5	3.1		3.5	3.4	3.2
õ	33	Clear Advan			3.4	3.9		4.0	3.7		3.6	3.2		3.4			3.1		2.5	3.5	3.4	3.3		3.5	3.1	3.1
	34	Fair Advanc.	4.2		3.6	3.8		4.0	3.5		3.3	3.5		3.6			3.0		2.8		3.4	3.3		3.6	3.4	3.1
	35	Performanc	4.0		3.6	3.9		3.8	3.7		3.7	3.4		3.6			3.1		3.0	3.7	3.5	3.3		3.6 3.9	3.3	3.2 3.3
	36	Integrates C. Developmen.			3.8	4.1 4.1		4.0 4.0	3.8		3.9	3.6		4.0			3.3		3.4 3.8	3.6	3.6	3.4		3.9	3.6	3.4
	38	Total Compe.			3.2	3.4		2.8	3.2		3.2	3.2		3.3			3.3		2.4	3.5	3.4	3.1		3.4	3.3	3.1
	39	Get Informa	_		3.9	3.7		4.1	3.9		4.0		4.2	3.4			3.6		3.4		3.9	3.8		3.9	3.7	3.7
Academic Welfare	40	Tools for Re			3.7	4.1		4.1	3.9			4.0		3.6			3.3				4.0	3.9			3.8	3.9
Vel	41	Tools Teachi.			3.9	4.1		4.0	4.1		3.8		4.3	3.5			3.6		3.8	4.0	3.9	3.9		4.2	3.8	3.8
ic V	42	Reasonable	4.2		3.4	4.0		3.4	3.6		3.9	3.3		3.0			3.0		3.2	3.5	3.2	3.4		3.6	3.1	3.1
E .	43	Supports W Find Opport	4.2		3.3	3.6 4.0		3.3	3.7		3.4	3.5	3.8 4.1	3.8			2.6		3.2 3.6	3.2	3.2	3.1		3.4	3.0	3.4
Č.	44	Find Support.			3.4	3.9		3.7	3.8		3.6	3.5		3.2			2.7		3.0		3.4	3.3		3.4	3.3	3.3
٩.	46	Mentoring G.			4.2	4.1		4.3	4.2		4.4			4.2			3.8		3.6		4.1	4.0		3.8	4.1	3.8
	47	Peer Respect			4.1	4.1		4.4	3.9		4.1	4.1					3.8		4.4		4.0	3.9		3.9	4.0	3.8
	48	Student Res	4.3		4.3	3.8		4.2	4.0		4.3		4.2	4.1			3.9		4.5		4.2	4.2		4.4		4.0
pue	49	Diverse Facu.		4.1	4.0	3.9		3.9	3.6		4.2		4.5				3.8		4.0	4.1	3.9	3.9		4.2	4.0	3.8
2	50 51	Inclusive of			4.1	4.1		3.9	3.9		4.2		4.5 4.5				3.9		3.4 3.6		3.8 3.9	3.8		4.0 4.0	3.8	3.7 3.8
Equity, usion	51	All Cultures Sexual Orien.			4.1	3.9 3.9		3.9	4.0		4.2		4.5				4.3		5.6 3.8		4.1	4.0		4.0	4.0	4.0
ity, Equit Inclusion	53	Gender Iden.				3.9		4.0	4.0		4.3	3.8		3.9			4.0		3.4	4.1	4.0	3.9		4.1	3.9	3.9
ally a	54	Report Unco.			3.8	3.9		4.0	3.8				4.1	3.8			3.7		3.8		3.8	3.6		3.9	3.7	3.4
Diversity, Incl	55	Satisfied wit			4.0	4.0		3.8	3.6		4.0		4.3	3.9			3.9		4.3		3.9	3.7		4.0	3.9	3.7
ä	56	Committed t.				4.1			3.9		4.3	3.9	4.3				4.1		4.2	4.1		3.8		4.0	4.0	
2	57	Same School	4.4	4.2	4.1	4.1		4.2	4.2		3.8	3.9	4.8	4.0			3.4		3.0	4.2	4.1	3.6		3.9	4.0	3.7

# FACULTY EXPERIENCE SURVEY // SATISFACTION & INTERPERSONAL BEHAVIORS // RACE/ETHNICITY X GENDER

your profess

Diff Gender Identity	Asian 5	Black	Latinx	Multira	SWA/	White 5	Not Sta 1
Man	69	19	9	13	2	213	29
Woman	56	53	15	25	9	291	38
Not Stated	14	3 ★		2	1+	37	300

★ These demographic groups were not included in a comparative analysis due to insufficient data

- SWA/ME/NA Women also scored the *low* in four of the 20 interpersonal behavior questions
- "Keep you out-of-the-loop on information that was important" has the *lowest* score among eight demographic groups of eighteen, primarily Latinx Men and Women, White (except White Men), and "Ethnicity is Not Stated".
- "Paid little attention to your statement or showed little interest in your opinion" conduct was also experienced more than other interpersonal behaviors.

ning	the past year, the have you		Asi		0 P		Bla				tinx		lultirac	ial	sw	A/ME	/NA			Wh	ite			Not 5	Stated	
peri Iowi	enced the ng conduct	Diff G	Man	Wo	Not St		Man		Not St		Wo	Man	We	Not		Wo	N	t Di		Man	W-		Diff G	Man	We	Not
ere #	someone: Question	ende				ende			ated					Stated		2023	Sta e	ed er	de			Stated			2023	State
	Was condesc					2025			2025					2025 2	25		24						2025			
1	ending to you	2.2	1.7	1.9	2.3		1.9	2.0		2.2	2.3	1.8	2.3			2.5			2.2	1.9	2.4	2.2		2.1	2.6	2,3
	Paid little attention to	2.4	1.9	2.0	2.2		1.9	2.0		2.3	2.1	1.6	2.2			2.8		1	L.8	2.1	2.4	2.6		2.3	2.5	2.5
3	demeaning	1.8	1.3	1.5	1.5		1.3	1.4		1.8	1.5	1.6	1.5			1.6		1	L.4	1.5	1.6	1.6		1.7	1.9	1.9
4	Made jokes at your expe	1.0	1.2	1.3	1.4		1.4	1.3		1.4	1.1	1.3	1.2			1.4		1	<b>2</b>	1.3	1.4	1.5		1.5	1.8	1.6
5	Interrupted or spoke ove.	1.6	1.9	2.0	1.8		2.0	2.1		2.2	2.3	2.0	2.3			2.2		2	2.2	2.1	2.5	2.3		2.1	2.7	2.4
5	Kept you out- of-the-loop	1.8	2.1	2.1	2.4		2.3	2.2		2.8	2.4	2.0	2.1			2.3		2	2.4	2.3	2.6	2.8		2.5	2.8	2.8
7	Ignored you during conv	1.6	1.6	1.7	2.0		1.5	1.7		2.0	1.7	1.5	1.6			1.9		1	L.8	1.6	1.8	2.0		1.9	2.1	2.0
8	Treated you differently b	1.0	1.1	1.3	1.3		1.2	1.2		1.0	1.5	1.0	1.6			2.2		1	L.8	1.1	1.5	1.2		1.1	1.9	1.3
9	Made derogatory c.	1.0	1.1	1.1	1.3		1.2	1.2		1.0	1.1	1.0	1.2			1.4		1	l.3	1.1	1.1	1.0		1.1	1.4	1.3
1.	Treated you differently b	1.2	1.4	1.4	1.7		1.4	1.9		1.4	1.6	1.3	1.7			2.2		1	L.O	1.2	1.1	1.2		1.3	1.6	1.5
1.	Made derogatory c.	1.2	1.2	1.2	1.5		1.2	1.3		1.0	1.2	1.1	1.3			1.2		1	<b>3</b>	1.1	1.1	1.1		1.3	1.4	1.3
1.	Treated you differently b	1.0	1.1	1.1	1.3		1.2	1.1		1.0	1.0	1.0	1.0			1.0		1	L.O	1.1	1.1	1.1		1.0	1.2	1.1
1.	Made derogatory c.	1.0	1.1	1.1	1.3		1.2	1.1		1.0	1.0	1.0	1.0			1.0		1	L.O	1.1	1.0	1.0		1.0	1.2	1.1
1.	Made you feel the nee	1.2	1.2	1.3	1.7		1.2	1.4		1.0	1.5	1.3	1.8			2.1		1	l <b>.3</b>	1.2	1.3	1.2		1.3	1.6	1.4
1.	Made you feel that you.	1.4	1.6	1.8	1.8		1.5	2.1		2.0	2.0	1.1	2.0			2.8		1	L.5	1.3	2.0	1.7		1.6	2.2	1.9
1.	Made you feel that you.	1.2	1.4	1.5	1.5		1.4	1.7		1.9	1.5	1.4	1.5			2.4		1	L.6	1.4	1.6	2.0		1.3	1.7	1.9
1.	Impeded your access to ke	1.2	1.4	1.3	1.6		1.3	1.3		1.8	1.6	1.2	1.6			1.3		1	1.4	1.4	1.5	1.7		1.7	1.7	1.8
1.	Made you feel that you.	1.4	1.2	1.2	1.7		1.2	1.3		1.7	1.2	1.3	1.4			1.4		1	L.O	1.3	1.4	1.6		1.4	1.6	1.7
1.	Isolated or excluded yo	1.2	1.4	1.4	1.8		1.3	1.6		2.0	1.5	1.3	1.4			2.4		1	.4	1.4	1.6	1.9		1.8	1.7	2.1
	Questioned																									

### SUMMARY OF KEY FINDINGS

- 37% response rate is statistically reliable with a robust sample size, however, efforts should be made to increase participation in future surveys for even more representative feedback
- A vast majority (72%) of respondents are satisfied or extremely satisfied with UMB, and scores also reflect 77% of faculty indicating their likelihood to stay in the same department within 2 years
- The dimension "Diversity, Equity, and Inclusion" has the highest score than other dimensions (3.95 "Good")
- All UMB areas surveyed scored in the Good range of Overall Satisfaction
- Two schools (Office of Academic Affairs and School of Nursing) demonstrate the highest satisfaction scores for all dimensions
- Top satisfaction scores and drivers of overall satisfaction are Enjoy Working with Coworkers, Practice Core Values, Student Respect, Contributes to School's Mission, Spirit of Cooperation, Ethical Conduct, Sexual Orientation Treated Fairly, and Mentoring Guidance.
- The most impactful areas of opportunity are in addressing "Adequate Staffing" (2.77, "Marginal" range)
- All UMB areas scored in the Good Excellent range for "My school practices UMB Core Values."
- UMB has 666 Engaged Promoters who have both high satisfaction and are highly likely to recommend UMB, with an eNPS score of 56 (Marginal range).
- Female respondents scored lower than Male respondents in all satisfaction items (including all EDI items) except Development Opportunities, Haver a Voice, Support Training, School' Mission, and Practices Core Value.
- Diff Gender Identity respondents scored the lowest in Total Compensation, Have a Voice and Adequate Staffing. Conversely, they scored the highest in Student Respect, Enjoying Working with Colleagues, and School's Mission.
- Female respondents experienced more negative behaviors than Different Identity and Male respondents, except for Treated differently because of sexual orientation and made derogatory comments because of sexual orientation.
- Asian, Black, Latino, and Multi-Ethnic respondents scored higher in most satisfaction items than White respondents.
- All ethnic groups rated "Good" in the Diversity, Equity, and Inclusion questions.
- Among all ethnic groups, SWA/ME/NA scored the lowest in all satisfaction questions except Have Resources, Student Respect, Inclusive of People with Disabilities, Sexual Orientation Treated Fairly, Satisfaction with Diversity Programs, and Committed to Diversity.
- SWA/ME/NA scored the lowest in 11 of the 20 Interpersonal Behaviors questions, with Keep Out-of-the-loop, Have to Work harder to perceived as a Legitimate Scholar, and Isolated/Excluded from Important
  Opportunities.
- LGBQ+ respondents generally scored lower in satisfaction in all satisfaction questions except School's Mission and Have Resources. They scored the lowest in Transparent Decisions, Have a Voice, Work-Live Balance Resources, and Adequate Staffing.
- LGBQ+ respondents experienced more negative behaviors than heterosexual respondents in all of the 20 Interpersonal Behaviors questions, with Keep Out-of-the-loop Interrupted or Speak Over You, Paid Little Attention, and Was Condescending to You showing the highest frequencies.



### 2023 UMB FACULTY EXPERIENCE SURVEY ITEMS

	hat extent you agree or disagree with nents. Select 'N/A' if it is not applicable	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree							
or you do not know		5	4	3	2	1							
	1 Overall, I am a satisfied faculty men	nber at UMB.											
	2 I feel valued as a member of the UN	AB community.											
	3 Senior leaders at UMB take the con			hen making policy dee	isions.								
	4 Leadership at UMB demonstrates to	ransparency in the	ir decisions.										
Satisfaction with	5 Leadership at UMB demonstrates fa	airness in their dec	isions										
UMB	6   feel   have a voice in campus decis	ion making.											
	7 I am satisfied with my opportunitie	s for career advance	cement at UMB.										
	8 My research and scholarship are va	lued at UMB.											
	9 My research and scholarship are su	pported at UMB.											
	10 UMB provides resources to help ac	ademic personnel l	balance work-life need	s, such as childcare an	d elder care.								
	11 I understand how my work positive	ly contributes to m	ny school's mission.										
	12 There is a spirit of collaboration am	ong colleagues in r	my school.										
	3 I have been encouraged to take high visibility leadership roles as part of my service to UMB.												
	4 I feel physically safe in my work environment.												
Department -	15 People in my school conduct thems	<ul> <li>People in my school conduct themselves in an ethical manner.</li> </ul>											
Values and	16 I have the opportunity to participat	e in making decisio	ons that affect my wor	k.									
Culture	17 I enjoy working with my colleagues												
	Colleagues in my school value my research and scholarship.												
	Colleagues in my school value my research and scholarship. Colleagues in my school support my research and scholarship.												
	I have sufficient freedom to decide how to best perform my work.												
	21 My school creates a climate that is	supportive of fami	ly needs, including the	use of work-life bene	its.								
	My school creates a climate that is supportive of family needs, including the use of work-life benefits. My school practices UMB's Core Values.												
	My school has adequate staffing to handle our workload.												
	I have the resources (i.e., equipment and technology) needed to perform my work.												
	My school supports my participation in training and other professional development activities (e.g., with funding, time).												
	26 Resources (e.g., space, research, an	My school supports my participation in training and other professional development activities (e.g., with funding, time). Resources (e.g., space, research, and administrative support) are distributed equitably in my school.											
	27 Service work (e.g., committee work	Resources (e.g., space, research, and administrative support) are distributed equitably in my school. Service work (e.g., committee work) is distributed equitably in my school.											
	28 I can raise concerns in my school wi	Service work (e.g., committee work) is distributed equitably in my school. I can raise concerns in my school without fear of negative consequences.											
Department	29 Mentorship of students is distribute	I can raise concerns in my school without fear of negative consequences. Mentorship of students is distributed equitably in my school.											
Effectiveness	30 Teaching loads are distributed equi	Teaching loads are distributed equitably in my school.											
	31 Performance is evaluated fairly in n	ny school.											
	32 My last review provided me with in	formation I could u	use to improve my per	formance.									
	33 Decisions about advancement in m	y school are based	on clearly defined crit	eria.									
	34   perceive decisions about advancer	ment in my school	as fair.										
	35 Performance expectations for adva	Performance expectations for advancement are reasonable in my school.											
	36 My leader integrates core value bel	My leader integrates core value behaviors into my school culture (i.e., role modeling, policy changes, discussing CV or PD, tying CV or Position Description t											
	The professional development opportunities I receive through UMB are relevant to my needs.												
	38 I am satisfied with my total comper	I am satisfied with my total compensation, which includes salary and benefits.											
	I know how to get the information I need to be effective in my work.												
	I know how to use the tools that I have (i.e., equipment and technology) to support my research and scholarship.												
	I know how to use the tools that I have (i.e., equipment and technology) to support my tesence and scholars mp.												
Academic	42 My workload is reasonable.												
Welfare	43 My school supports me in managing	My school supports me in managing a healthy balance between my personal and professional life.											
		I know how to find information about opportunities for professional development within my school.											
	45 If I need support to do my work, I k												
		It i need support to do my work, i know where to find it at UNB. There is at least one person at UMB to whom I can go for mentorship or guidance.											
		I feel that peers show me the same respect they show to my other colleagues.											
	48 I feel that students show me the sa												
	49 My school demonstrates a commit			aculty.									
	50 UMB creates an environment that i			2-									
		People of all ethnic groups, cultures, and backgrounds are treated fairly in my school.											
Diversity, Equity,		People of all exhibit groups, cultures, and backgrounds are treated fairly in my school. People of all sexual orientations are treated fairly in my school											
and Inclusion		People of all sexual orientations are treated fairly in my school People of all gender identities are treated fairly in my school.											
	54   trust that if   reported a colleague			I manufal an an income in a second	actory support								
	55 Overall, I am satisfied with the dive 56 Senior leaders of the university are	rsity-related progr	ams and services avail	able on campus.	, , , , , , , , , , , , , , , , , , , ,								

2023 - UMB Faculty Experience Survey

University of Maryland, Baltimore

### Next Steps

- Deans and VPs presentation and discussion- November 2023
- Presentation to School Leadership Fall-Spring 2024
- Accountability process Spring-Fall 2024
  - REPS: Recruitment & Retention

Experience & Climate Professional Development & Career Advancement

Scholarship, Service, & Education



# **2023 FACULTY EXPERIENCE SURVEY**

October 4, 2023

Angela Song, PhD UC San Diego Strategic Consulting, Assessments, Analytics

### UNIVERSITY of MARYLAND BALTIMORE